

North Sound Behavioral Health
Administrative Services Organization
Board of Directors
Meeting Agenda

October 8th, 2026

**Board of Directors Members Present
in Person:**

Members Present via MS Teams:

**North Sound Behavioral Health
Administrative Services Organization
(North Sound BH-ASO) Staff Present:**

Guests Present:

- 1. Call to Order and Introductions** – Chair
- 2. Tribal Acknowledgement** – Chair
[Tribal Behavioral Health | North Sound BH-ASO \(nsbhaso.org\)](https://nsbhaso.org)
- 3. Revisions to the Agenda** – Chair
- 4. Approval of the September 10th, 2026, Minutes, Motion #26-39** – Chair....
Attachment
- 5. Comments & Announcements from the Chair** - Chair
- 6. Reports from Members** - Chair
- 7. Comments from the Public** - Chair
- 8. Report from the Advisory Board** - Kara Allen, Advisory Board Chair
Note: There will be no report this month due to lack of an Advisory Board meeting quorum
- 9. Report from the Finance Officer** Attachments
Kim Nakatani, Fiscal Director

10. Report from the Governance and Operations Committee – Chair

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a member.

Consent Agenda – Chair Attachment **Motion #26-40**

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from September 1st, 2026, through September 30th, 2026, in the amount of \$4,184,360.45.
- Payroll for the month of September in the amount of \$299,065.74 and associated employer benefits in the amount of \$148,729.13.

11. Action Items – Lisa Hudspeth, Provider Relations/Contracts Manager

For Board Approval

Health Care Authority

- Rural Health Transformation Project
 - This is a new Professional Services Contract with Health Care Authority (HCA) for the Rural Health Transformation Program (RHTP) and is to be used for investment in expansion of mobile crisis and mobile stabilization services to improve rural behavioral health outcomes and reduce the strain on rural hospitals from emergency room utilization from behavioral health crisis.
 - North Sound BH-ASO's approved proposal focuses on the transformation of behavioral health crisis response services in Island County and San Juan County for the following:
 - Island County Mobile Crisis System Transformation and Expansion
 - San Juan County Mobile Crisis Co-Responder Enhancement
 - Total funding is \$869,082.72 for the period of Date of Execution – 9/30/2027.
- Projects for Assistance in Transition from Homelessness (PATH)
 - Funding is used to support outreach programming targeting individuals with a serious mental illness who are unhoused in Snohomish County. The current annual funding (10/1/2026 – 9/30/2027) for this service is \$207,459.00. North Sound provides a mandatory match annually of \$69,153.00.
 - North Sound BH-ASO has not yet received our contract for the next funding cycle (10/1/2026 – 9/30/2027), however, HCA has indicated that they anticipate the award amount to be the same. The current annual funding (10/1/2025 – 9/30/2026) for these services is \$207,459.00. North Sound provides a mandatory match annually of \$69,153.00.
- Peer Pathfinder Homeless Outreach Programs
 - Funding is used to support outreach and engagement services for those who are, or who are risk of homelessness and have or are suspected to have an Opiate Use Disorder and/or stimulant use disorder in Whatcom County.

- North Sound BH-ASO has not yet received our contract for the next funding cycle (10/1/2026 – 9/30/2027), however, HCA has indicated that they anticipate the award amount to be the same. The current annual funding (10/1/2026 – 9/30/2026) for these services is \$131,480.00.

Motion #26-41

HCA-North Sound BH-ASO-K913 for Rural Health Transformation Program funding. The contract term is Date of Execution, through September 30, 2027.

Motion #26-42

HCA-North Sound BH-ASO-PATH for the purpose of funding PATH services in Snohomish County. The contract term is October 1, 2026, through September 30, 2027.

Motion #26-43

HCA-North Sound BH-ASO-Peer Path Finder for the purpose of providing peer pathfinder services in Whatcom County. The contract term is October 1, 2026, through September 30, 2027.

Bridgeways

- Bridgeways is the provider of PATH services in Snohomish County. The annual funding amount is anticipated to be consistent with the current contracted amount of \$207,459.00 of grant funding and \$69,153.00 in matching State funds for case management services for a total of \$276,612.00.

Motion #26-44

North Sound BH-ASO-Bridgeways-PATH-26 for the purpose of providing PATH outreach and case management services in Snohomish County. The term of the funding is October 1, 2026, through September 30, 2027, based on continued compliance with the terms of the contract.

Lifeline Connections

- Lifeline Connections is the provider of Peer Pathfinder Services in Whatcom County. The final contract amount is anticipated to be consistent with the current contracted amount of \$131,480.00.

Motion #26-45

NS-BHASO-LIFELINE CONNECTIONS-ICN-20260701 AMD 1 to provide funding to the Peer Path Finder services under this contract. The term of the funding is October 1, 2026, through September 30, 2027, based on continued compliance with the terms of the contract.

Compass Health

- Due to the receipt of an updated actuarial Endorsed Spreadsheet, MCO carryover funding for endorsed crisis teams is being incorporated into the following Compass Health endorsed crisis team budgets:
 - Endorsed Adult & Youth Crisis Team Services: \$224,847.39
 - Endorsed Youth Crisis Team Services: \$303,822.33
 - Total: \$528,649.72
- This funding is pass-through in nature and will remain available for eligible expenditures until fully expended.

Motion #26-46

NS-BHASO-COMPASS HEALTH-ICCN-20260701 AMD 1 to provide additional endorsed crisis team funding. This funding is pass-through in nature and will remain available for eligible expenditures until fully expended, based on continued compliance with the terms of the contract.

12. Report from the Executive Director - JanRose Ottaway Martin, Executive Director
Crisis Metrics Report Attachment

13, Executive Session - Chair Attachment

- *Duration of time for Exec Session voiced*

13. Adjourn - Chair

Next Meeting: November 12th, 2026

North Sound Behavioral Health
Administrative Services Organization
Board of Directors
Meeting Minutes

September 10th, 2026

**Board of Directors Members Present
in Person:**

- Peter Browning, Commissioner, Skagit County
- Jill Johnson, Commissioner, Island County
- Christi Brua Weaver, Skagit County Public Health, Alternate for Peter Browning, Commissioner; Skagit County
- Satpal Sidhu, Whatcom County Executive

Members Present via MS Teams:

- Barry Buchanan, County Council; Whatcom County
- Amanda Franke, Human Services, designated alternate for Dave Somers, County Executive; Snohomish County
- Sam Low, County Council; Snohomish County
- Cynthia Foley: Senior Legislative Analyst, designated alternate for Strom Peterson, County Council; Snohomish County

**North Sound Behavioral Health
Administrative Services Organization
(North Sound BH-ASO) Staff Present:**

- JanRose, Ottaway Martin, Executive Director
- Lindsay Lopes, Deputy Director
- Kim Nakatani, Fiscal Director
- Lisa Hudspeth, Contracts Manager, Provider Relations
- Charles DeElena, Operations and Compliance Director/Privacy Officer
- Michael McAuley, Clinical Director
- Maria Cruz, Senior Administrative Assistant

Guests Present:

None

Call to Order and Introductions – Chair

Chair called the meeting to order and initiated introductions

Revisions to the Agenda

No revisions were mentioned

Approval of the August 13th, 2026, Minutes, Motion #26-37 – Chair

Jill Johnson moved the motion for approval. Barry Buchanan seconded the motion. all in favor, none opposed, motion #26-37 carried

Comments & Announcements from the Chair – Chair

Chair had no comments

Reports from Members – Chair

Board Members gave updates on the behavioral health efforts in their respective counties

Comments from the Public – Chair

No public in attendance

Report from the Advisory Board

JanRose provided the brief

Report from the Finance Officer

Kim Nakatani, Senior Accountant

Kim gave the report from the Finance Officer and answered questions

Report from the Governance Operations Committee – Chair

All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.

Consent Agenda – Chair

Motion #26-38

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from August 1st, 2026, through August 31st, 2026, in the amount of \$3,964,781.88.
- Payroll for the month of August in the amount of \$291, 821.50 and associated employer benefits in the amount of \$144,616.34.

Barry Buchanan moved a motion for approval, Sam Low seconded the motion, all in favor, none opposed, motion #26-38 carried

Action Items – Lisa Hudspeth, Contracts Manager

For Board Approval

There are no Action Items for the month of September

Discussion Items

JanRose Ottaway Martin, Executive Director

Legislative Summit, Wednesday, October 14th, 2026, 11-1:30

Report from the Executive Director

JanRose Ottaway Martin, Executive Director

Crisis Metrics Report

- [HR1 Update](#)
- [STAR Facility Update](#)
- [Lummi Withdrawal Management Facility Update](#)
- [San Juan Co-Response Update](#)

Adjourn - Chair

Next Meeting: October 8th, 2026

North Sound Behavioral Health Administrative Services Organization

October 8th, 2026

Board of Directors Financial Notes September 2026 Financial Statements

HIGHLIGHTS

1. **Budget to Actual Ratio:** The budget-to-actual revenue ratio for State, Medicaid, MHBG, and SUPTRS reflects both favorable and unfavorable variances, primarily due to timing differences between billings and receipt of funds. Expense budget variances are also attributable to late payments and delays in provider billing. As a result of these timing differences, overall service expenditures are currently below budgeted levels.

In addition, significant budget balances remain in Crisis Stabilization because funding was received prior to several facilities recently opening and beginning to provide services.

2. **Revenue and Expense Statement:** The Revenue and Expense Statement remains stable as of the end of September, reflecting a net gain of \$6,628,832. This variance is primarily attributable to Managed Care Organization (MCO) and State Proviso funding received for Crisis Stabilization facilities that have recently opened and are beginning to invoice for services.

Variations in the MHBG and SABG fund balances are largely related to fluctuations in billing activity and the timing of reimbursements from the Health Care Authority. Overall, revenues continue to adequately support operating expenses.

As of December 31, 2025, the General Fund balance was \$8,186,221. The minimum required reserve identified in the HCA North Sound January 2027 contract draft is \$6,143,659, and the maximum allowable reserve is \$12,121,446.

3. **Medicaid Fund Balance:** The Medicaid fund balance is currently positive due to MCO funding for Crisis Stabilization Services being received prior to related Provider billing, as well as timing differences between Provider billing and MCO payments for Crisis Services. MCO payments are typically received at the beginning of the month, while the related expenses are not recognized until the following month. This timing difference results in a temporary increase in the Medicaid fund balance until the corresponding Provider expenses are recorded.

NOTES

1. We are presenting the financial statements for March 2026 for North Sound Behavioral Health Administrative Services Organization.
2. These monthly statements are prepared for the Board's use only. They provide a snapshot of expenses and revenue for a single calendar month compared with a hypothetical "year to date" projection. However, neither revenue nor expenditures occur on an equal 1/12 amount each month.
3. The North Sound BH-ASO adopts "calendar year" budgets, the funding allocations from the state is a state fiscal year basis [with adjustments every 6 months]. The exceptions are Federal Block Grant Funds which are allocated for the entire fiscal year.
4. Revenues and expenses are managed independently within each of the major funds, categories: Medicaid, State General Fund, Mental Health Block Grant, and Substance Abuse Block Grant.
5. Within 'State General Funds', allocations are further subdivided between general state funds, and the multiple "Proviso" funds allocated for specific services.
6. We have added two new lines at the bottom of the "Revenue and Expense" tab which shows the beginning and ending fund balance within each fund category for the state fiscal year. Also added are additional lines at the bottom to show the Net Income from Operations before the transfer of funds to the BHO.
7. The Budget to Actuals statement includes notes on areas where there is a variance between the hypothetical year-to-date budget and actual revenues and expenditures. Additional lines at the bottom show the transfer of funds separate from the normal operations.

NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for SEPTEMBER 2026*
BUDGET TO ACTUALS

REVENUES	2026 Budget	YTD 2026 Budget	YTD 2026 Actual	Variance Favorable (Unfavorable)
Intergovernmental Revenues				
MHBG*	1,261,032	945,774	1,238,793	293,019
SUPTRS*	3,078,998	2,309,249	2,980,479	671,231
State Funds*	51,786,130	38,839,597	33,857,873	(4,981,725)
Medicaid (MCO)*	23,431,113	17,573,335	13,700,268	(3,873,067)
Total Intergovernmental Revenues	79,557,273	59,667,955	51,777,413	(7,890,542)
Misc. Revenue **				-
Interest Revenue	400,000	300,000	218,209	(81,791)
Use of Fund Balance				
TOTAL REVENUES	\$ 79,957,273	\$ 59,967,955	\$ 51,995,622	\$ (7,972,333)

**State Funds Budget includes \$3,000,000 from Snohomish County Lynnwood Crisis Care Facility Operations Grant*
Budget Variances due to Fluctuations in Provider Invoicing and HCA Payments

EXPENDITURES				
Inpatient Treatment	\$ 1,700,000	1,275,000	\$ 2,776,866	(1,501,866)
ITA Judicial	2,854,976	2,141,232	1,596,809	544,423
Crisis Services	27,089,268	20,316,951	13,000,074	7,316,877
Crisis Teams - Children & Youth	2,416,259	1,812,195	1,605,637	206,557
MH Crisis Stabilization	800,000	600,000	418,575	181,425
Managed Care Organizations 1813			301,251	
E&T Services	1,016,506	762,379	678,854	83,525
E&T Discharge Planner	207,292	155,469	85,688	69,781
Jail Services	330,780	248,085	193,152	54,933
PACT Services	1,178,448	883,836	529,287	354,549
Assisted Outpatient Treatment			445,282	
Trueblood	223,944	167,958	74,756	93,202
BH Enhancement Funds	779,184	584,388	485,750	98,638
HOST	1,239,966	929,975	929,975	-
SnoCo Crisis Start up 32-Bed	779,498	584,624	171,144	413,479
Pilot per Proviso 13b Proviso Revenue Shift			134,896	
Crisis Endorsed Teams	4,679,952	3,509,964	3,204,912	305,052
MRSS - CYFT	744,426	558,320	590,772	(32,453)
988 - Enhanced Crisis Expenses (112)	1,230,988	923,241	113,786	809,455
MHBG Peer Bridger & State Funds	273,256	204,942	236,432	(31,490)
MHBG Expenditures ***	386,032	289,524	358,840	(69,316)
MHBG Co-Responder	875,000	656,250	486,015	170,235
MHBG PATH	207,459	155,594	118,501	37,093
HARPS Housing	707,380	530,535	430,670	99,865
DOC Housing	1,512,509	1,134,382	1,262,069	(127,688)
Proviso 86 Behavioral Health Housing	1,403,664	1,052,748	979,363	73,385
Governor Housing Voucher	25,000	18,750	12,549	6,201
Tribal DCR	93,000	69,750	51,939	17,811
DCA County Contracts	581,292	435,969	343,913	92,056
Recovery Navigator Program	2,204,829	1,653,622	1,086,697	566,925
Youth Inpatient Navigators			92,465	
SABG Peer Pathfinder	131,480	98,610	130,000	(31,390)
SABG Expenditures ****	100,000	75,000	437,256	(362,256)
SABG PPW Housing Support Services	400,000	300,000	281,617	18,383
SABG Opiate Dependency Outreach	1,407,314	1,055,486	996,019	59,467
SABG Engagement & Referral / Co-Responder	1,171,684	878,763	849,103	29,660
Withdrawal Management	2,546,956	1,910,217	1,360,599	549,618
Juvenile Drug Court	139,800	104,850	102,284	2,566
Client Services in New Crisis Stabilization Facilities	1,788,645	1,341,484	738,610	602,873
Client Services in Facilities	1,130,999	848,249	413,431	434,818
CrisisStabFac SU&Ops	2,794,422	2,095,817	0	2,095,817
SnoCoLynnWCrisisStabGrantExp	3,000,000	2,250,000	0	2,250,000
New Journey First Episode Psychosis	49,968	37,476	38,293	(817)
Other MH Services *****	1,434,153	1,075,615	1,689,125	(613,510)
Other SUD Services	1,532,000	1,149,000	1,531,559	(382,559)
Advisory Board	19,996	14,997	16,904	(1,907)
Subtotal - Services	73,188,326	54,891,244	41,381,721	13,509,523
Administration	6,368,449	4,776,337	3,985,069	791,268
TOTAL EXPENDITURES	\$ 79,556,775	\$ 59,667,581	\$ 45,366,789	\$ 14,300,792

Excess of Revenues Over (Under) Expenditure. \$ 6,628,832

*** THIS IS AN UNAUDITED STATEMENT**

* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

** Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

*** MHBG Includes other MHBG services. Does not include Crisis or E&T

**** SABG Includes other SABG services. Does not include Crisis

NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION
PRELIMINARY REVENUE and EXPENSE STATEMENT for SEPTEMBER 2026*

<u>REVENUES</u>	YTD 2026 Totals	YTD 2026 Medicaid	YTD 2026 State	YTD 2026 MHBG	YTD 2026 SABG
Intergovernmental Revenues					
MHBG*	1,238,793			1,238,793	
SUPTRS*	2,980,479				2,980,479
State Funds*	33,857,873		33,857,873		
Medicaid (MCO)*	13,700,268	13,700,268			
Total Intergovernmental Revenues	51,777,413	13,700,268	33,857,873	1,238,793	2,980,479
Misc. Revenue **	<i>*State Funds Budget includes \$3,000,000 from Snohomish County Lynnwood Crisis Care Facility Operations Grant</i>				
Interest Revenue	218,209		218,209		
TOTAL REVENUES	\$ 51,995,622	\$ 13,700,268	\$ 34,076,082	\$ 1,238,793	\$ 2,980,479
<u>EXPENDITURES</u>					
Inpatient Treatment	\$ 2,776,866		\$ 2,776,866		
ITA Judicial	1,596,809		1,596,809		
Crisis Services	13,000,074	6,278,215	6,721,859		
Crisis Teams - Children & Youth	1,605,637	1,130,670	474,968		
MH Crisis Stabilization	418,575		418,575		
Managed Care Organizations 1813	301,251	301,251			
E&T Services	678,854		678,854		
E&T Discharge Planner	85,688		85,688		
Jail Services	193,152		193,152		
PACT Services	529,287		529,287		
Assisted Outpatient Treatment	445,282		445,282		
Trueblood	74,756		74,756		
BH Enhancement Funds	485,750		485,750		
HOST	929,975		929,975		
SnoCo Crisis Start up 32-Bed	171,144		171,144		
Pilot per Proviso 13b Proviso Revenue Shift	134,896		134,896		
Crisis Endorsed Teams	3,204,912	956,979	2,247,933		
MRSS - CYFT	590,772		590,772		
988 - Enhanced Crisis Expenses (112)	113,786		113,786		
MHBG Peer Bridger & State Funds	236,432		123,593	112,839	
MHBG Expenditures ***	358,840			358,840	
MHBG Co-Responder	486,015			486,015	
MHBG PATH	118,501			118,501	
HARPS Housing	430,670		430,670		
DOC Housing	1,262,069		1,262,069		
Proviso 86 Behavioral Health Housing	979,363		979,363		
Governor Housing Voucher	12,549		12,549		
Tribal DCA	51,939		51,939		
DCA County Contracts	343,913		343,913		
Recovery Navigator Program	1,086,697		1,086,697		
Youth Inpatient Navigators	92,465		92,465		
SABG Peer Pathfinder	130,000				130,000
SABG Expenditures ****	437,256				437,256
SABG PPW Housing Support Services	281,617				281,617
SABG Opiate Dependency Outreach	996,019				996,019
SABG Engagement & Referral / Co-Responder	849,103				849,103
Withdrawal Management	1,360,599		1,360,599		
Juvenile Drug Court	102,284		102,284		
Client Services in New Crisis Stabilization Facilities	738,610		738,610		
Client Services in Facilities	413,431		413,431		
CrisisStabFac SU&Ops	0		0		
SnoCoLynnWCrisisStabGrantExp	0		0		
New Journey First Episode Psychosis	38,293		38,293		
Other MH Services *****	1,689,125		1,689,125		
Other SUD Services	1,531,559		1,531,559		
Advisory Board	16,904		16,904		
Subtotal - Services	41,381,721	8,667,115	28,944,416	1,076,195	2,693,994
Administration	\$ 3,985,069	834,645	3,150,424		
TOTAL EXPENDITURES	\$ 45,366,789	\$ 9,501,760	\$ 32,094,840	\$ 1,076,195	\$ 2,693,994
Net Income	\$ 6,628,832	\$ 4,198,508	\$ 1,981,242	\$ 162,598	\$ 286,485
*Beginning Fund Balance 12/31/25	13,321,299	1,590,876	11,610,676	(265,581)	385,328
*Ending Fund Balance	19,950,131	5,789,384	13,591,918	(102,983)	671,813
Flexible GFS balance at 12/31/25			8,196,221		

*Note: State Fund Balance also includes Proviso Fund Balances which are designated for specific expenditures

*** THIS IS AN UNAUDITED STATEMENT**

* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

** Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

*** MHBG Includes other MHBG services. Does not include Crisis or E&T

**** SABG Includes other SABG services. Does not include Crisis

***** Other MH Services Includes CORS, FYSPT, Outpatient Services, PATH match

NORTH SOUND BH-ASO**Warrants Paid****September 2026**

Type	Date	Num	Name	Amount
Bill Pmt -Check	09/04/2026	623344	American Behavioral Health Systems, Inc	-28,455.70
Bill Pmt -Check	09/04/2026	623348	Asian Counseling Treatment	-1,573.85
Bill Pmt -Check	09/04/2026	623364	Brigid Collins	-13,518.31
Bill Pmt -Check	09/04/2026	623386	Compass Health	-80,380.90
Bill Pmt -Check	09/04/2026	623387	Consejo Counseling	-10,607.26
Bill Pmt -Check	09/04/2026	623430	Dixon, James-Reim	-239.78
Bill Pmt -Check	09/04/2026	623517	Haggen/Safeway	-384.89
Bill Pmt -Check	09/04/2026	623447	Lake Whatcom Center	-99,704.14
Bill Pmt -Check	09/04/2026	623453	Lifeline Connections	-15,204.02
Bill Pmt -Check	09/04/2026	623488	Opportunity Council	-22,920.68
Bill Pmt -Check	09/04/2026	623523	Sea Mar	-1,636.60
Bill Pmt -Check	09/04/2026	623537	Snohomish Co Human Services	-340,812.76
Bill Pmt -Check	09/04/2026	623538	snohomish Co Public Defenders Assoc	-2,954.06
Bill Pmt -Check	09/11/2026	623630	Access	-529.56
Bill Pmt -Check	09/11/2026	623646	Asian Counseling Treatment	-2,351.20
Bill Pmt -Check	09/11/2026	623649	Barron Heating	-316.10
Bill Pmt -Check	09/11/2026	623670	CDW-G	-2,895.04
Bill Pmt -Check	09/11/2026	623690	Consejo Counseling	-8,218.98
Bill Pmt -Check	09/11/2026	623698	Davenport Group Inc	-3,604.22
Bill Pmt -Check	09/11/2026	623795	Drake, Megan-reimbursement	-174.00
Bill Pmt -Check	09/11/2026	623722	Evergreen Recovery	-37,273.56
Bill Pmt -Check	09/11/2026	623652	Fairfax Hospital	-4,834.50
Bill Pmt -Check	09/11/2026	623729	Frontline Cleaning Services LLC	-445.00
Bill Pmt -Check	09/11/2026	623758	Harrell, Julie - Reimb	-90.63
Bill Pmt -Check	09/11/2026	623742	Holman Recovery Center	-14,280.00
Bill Pmt -Check	09/11/2026	623781	Lifeline Connections	-36,690.00
Bill Pmt -Check	09/11/2026	623804	Mister T's	-179.03
Bill Pmt -Check	09/11/2026	623749	Ottaway Martin JanRose	-1,924.61
Bill Pmt -Check	09/11/2026	623843	Pioneer Center	-30,362.16
Bill Pmt -Check	09/11/2026	623849	Providence-Everett	-13,809.73
Bill Pmt -Check	09/11/2026	623872	Sea Mar	-711.58
Bill Pmt -Check	09/11/2026	623886	Snohomish Co Human Services	-25,087.80
Bill Pmt -Check	09/11/2026	623887	Snohomish Co Juvenile	-20,954.88
Bill Pmt -Check	09/11/2026	623899	T-Mobile	-1,222.56
Bill Pmt -Check	09/11/2026	623903	Telecare Corporation	-62,681.92
Bill Pmt -Check	09/18/2026	623957	Access	-1,094.56
Bill Pmt -Check	09/18/2026	623963	Asian Counseling Treatment	-5,774.79
Bill Pmt -Check	09/18/2026	623976	CENTER FOR HUMAN SERVICES	-15,341.52
Bill Pmt -Check	09/18/2026	623984	Compass Health	-504,912.63
Bill Pmt -Check	09/18/2026	623985	Consejo Counseling	-17,105.84
Bill Pmt -Check	09/18/2026	623991	Evergreen Recovery	-12,250.00
Bill Pmt -Check	09/18/2026	623967	Fairfax Hospital	-72,788.21
Bill Pmt -Check	09/18/2026	623993	Firstline Communications (All Phase)	-1,302.82
Bill Pmt -Check	09/18/2026	623996	Greater Columbia BH-ASO	-4,038.00
Bill Pmt -Check	09/18/2026	624001	Holman Recovery Center	-2,720.00
Bill Pmt -Check	09/18/2026	624004	Island County Human Services	-64,007.52

NORTH SOUND BH-ASO

Warrants Paid

September 2026

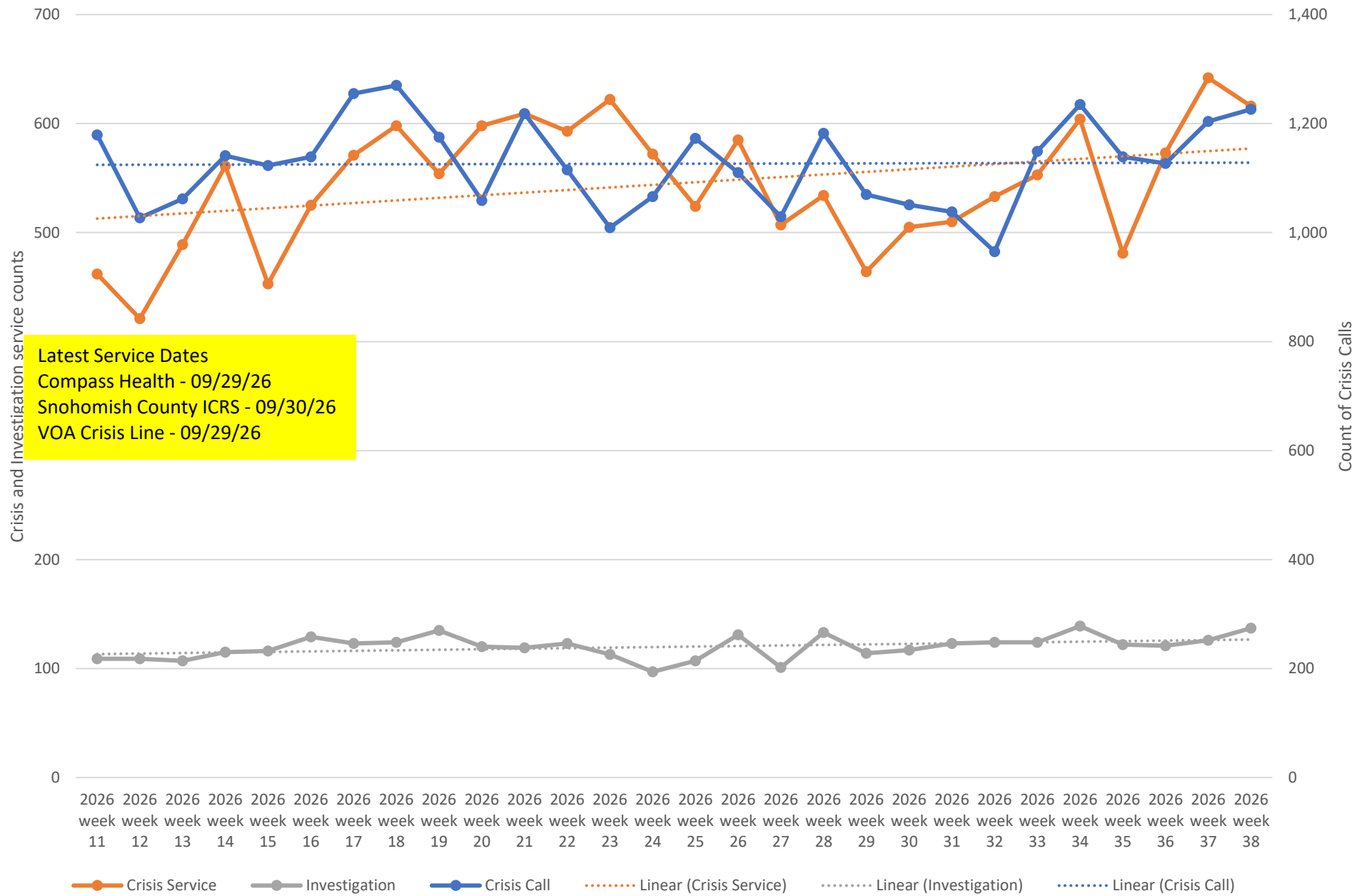
Type	Date	Num	Name	Amount
Bill Pmt -Check	09/18/2026	624024	Lifeline Connections	-14,781.44
Bill Pmt -Check	09/18/2026	624043	Office Depot	-163.56
Bill Pmt -Check	09/18/2026	624048	Pioneer Center	-35,353.20
Bill Pmt -Check	09/18/2026	624071	Sea Mar	-2,855.61
Bill Pmt -Check	09/18/2026	624053	Skagit Valley Hospital	-5,933.52
Bill Pmt -Check	09/18/2026	624085	Snohomish Co Human Services	-447,653.62
Bill Pmt -Check	09/18/2026	624086	SRS Property Management	-12,326.58
Bill Pmt -Check	09/18/2026	624047	St Joseph Medical Center, Peace Health	-11,275.15
Bill Pmt -Check	09/18/2026	624091	Sylvie, Stacy	-1,995.00
Bill Pmt -Check	09/18/2026	624096	Therapeutic Health Services	-28,208.18
Bill Pmt -Check	09/18/2026	624105	Valley Cities Counseling	-5,551.00
Bill Pmt -Check	09/18/2026	624111	WA State Patrol	-11.00
Bill Pmt -Check	09/18/2026	624116	Whatcom County Health Department	-103,282.00
Bill Pmt -Check	09/25/2026	624159	Asian Counseling Treatment	-3,568.46
Bill Pmt -Check	09/25/2026	624442	Astound Business	-587.34
Bill Pmt -Check	09/25/2026	624192	Catholic Community Services	-4,606.24
Bill Pmt -Check	09/25/2026	624205	City of Mt Vernon	-20,665.75
Bill Pmt -Check	09/25/2026	624212	Comcast	-345.26
Bill Pmt -Check	09/25/2026	624508	Commercial Alarm and Detection Inc	-106.28
Bill Pmt -Check	09/25/2026	624213	Community Action of Skagit Co	-47,973.11
Bill Pmt -Check	09/25/2026	624214	Compass Health	-1,468,684.04
Bill Pmt -Check	09/25/2026	624216	Consejo Counseling	-9,891.70
Bill Pmt -Check	09/25/2026	624257	Evergreen Recovery	-178,465.35
Bill Pmt -Check	09/25/2026	624444	George, Rebecca - Reim	-62.06
Bill Pmt -Check	09/25/2026	624356	Lake Whatcom Center	-12,862.72
Bill Pmt -Check	09/25/2026	624364	Lifeline Connections	-40,388.88
Bill Pmt -Check	09/25/2026	624500	Maharaj-Lewis, Starleen	-68.25
Bill Pmt -Check	09/25/2026	624385	McAuley, Michael T	-1,126.74
Bill Pmt -Check	09/25/2026	624392	Mount Baker Presbyterian Church	-19,613.09
Bill Pmt -Check	09/25/2026	624412	Office Depot	-163.26
Bill Pmt -Check	09/25/2026	624432	Pioneer Center	-13,309.44
Bill Pmt -Check	09/25/2026	624438	Providence-Everett	-18,548.16
Bill Pmt -Check	09/25/2026	624456	San Juan County Health & Comm. Services	-4,413.12
Bill Pmt -Check	09/25/2026	624460	Sea Mar	-933.95
Bill Pmt -Check	09/25/2026	624478	Skagit County Public Health	-67,295.11
Bill Pmt -Check	09/25/2026	624491	Skagit Valley Casino Resort	-1,459.99
Bill Pmt -Check	09/25/2026	624521	Therapeutic Health Services	-4,057.92
Bill Pmt -Check	09/25/2026	624501	WA State Auditors Office	-3,908.47
Bill Pmt -Check	09/30/2026	IGT	Skagit County Auditor	-3,500.00
				-4,184,360.45
				-4,184,360.45
				-4,184,360.45



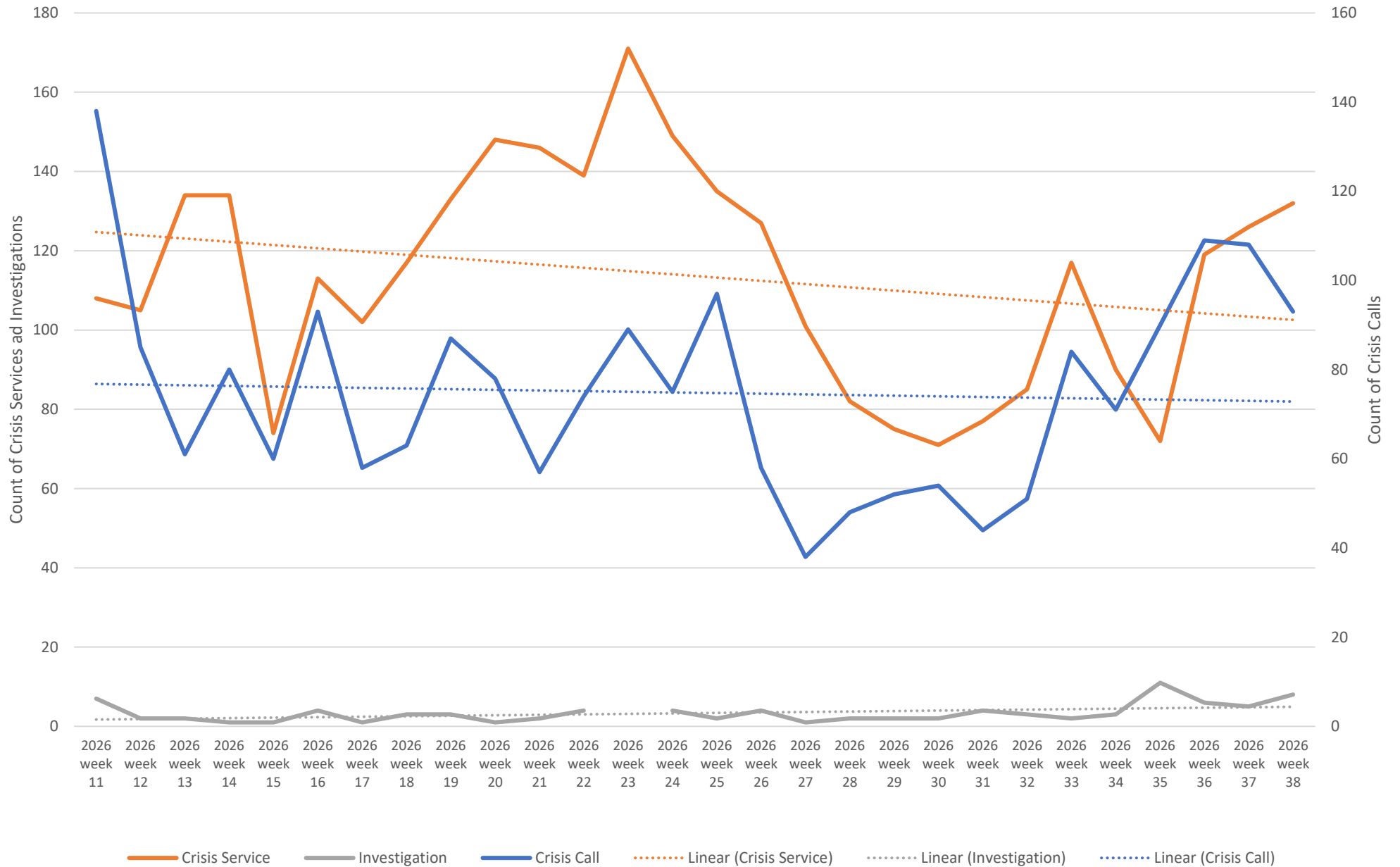
Weekly Crisis Capacity Indicator Snapshot

Page 2	Crisis Data - dates 03/08/26 to 09/19/26
Page 3	Crisis Data: Ages 0-17 - dates 03/08/26 to 09/19/26
Page 4	All DCR Dispatches - dates 03/08/26 to 09/19/26
Page 5	Endorsed Team BH Emergency Episodes (Linked to H2011 Crisis services with ET and UB mod) from 03/08/26 to 09/19/26
Page 6	Mobile Response Episodes (Telehealth Not included) from 03/08/26 to 09/19/26
Page 7	Telehealth Mobile Response Episodes Only from 03/08/26 to 09/19/26
Page 8	Weekly Staff Count - Staff providing Crisis or Investigation services 03/08/26 to 09/19/26
Page 9	Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low
Page 10	Telehealth only, crisis and investigation services from 03/08/26 to 09/19/26
Page 11	Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units - dates 03/08/26 to 09/19/26
Page 12	Place of Service -Crisis Services, percent of total by week
Page 13	Place of Service -Investigations, percent of total by week
Page 14	North Sound BH ASO Walkaway Chart 03/08/26 to 09/19/26

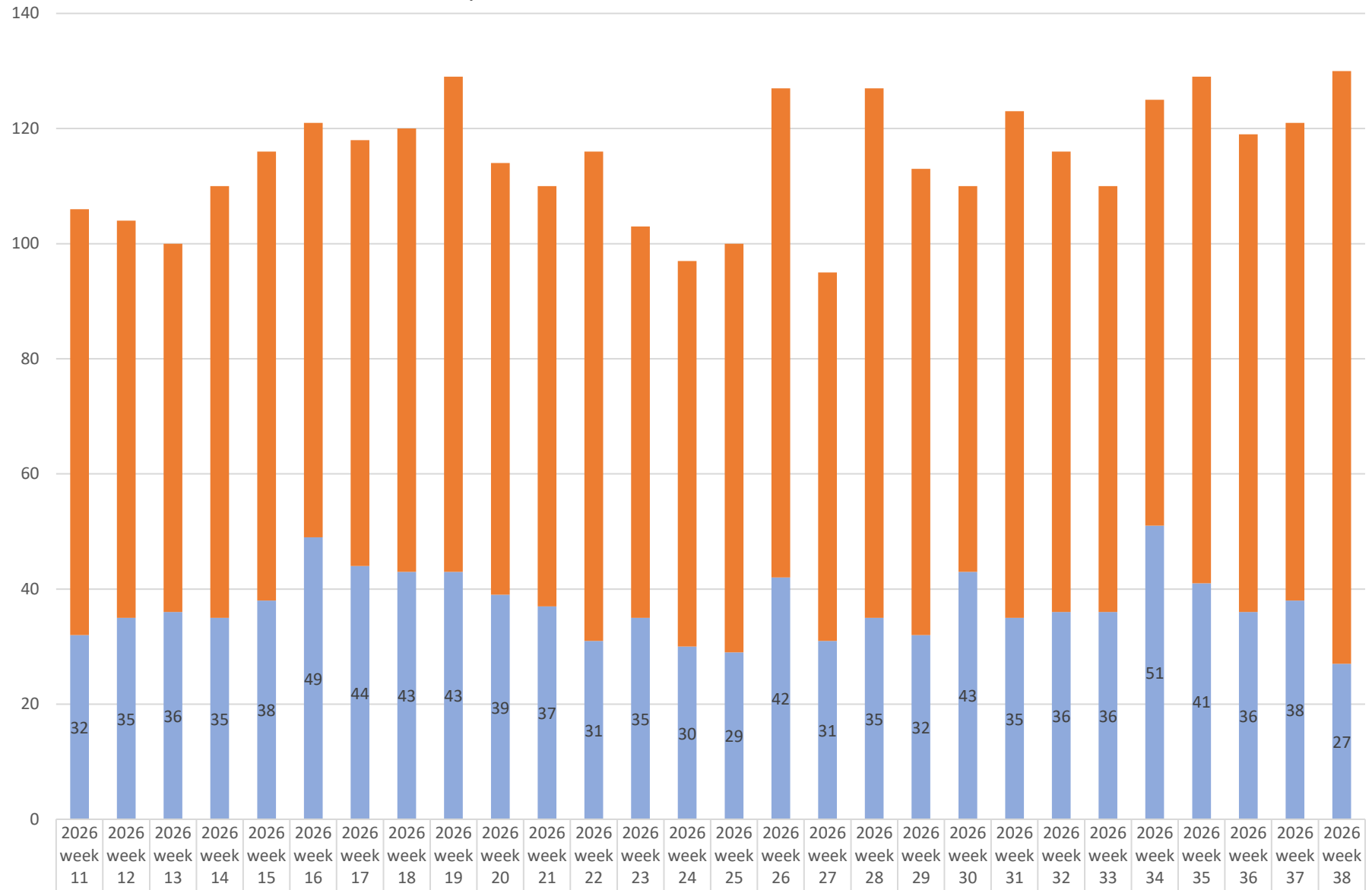
Crisis Data - dates 03/08/26 to 09/19/26



Crisis Data: Ages 0-17 - dates 03/08/26 to 09/19/26



All DCR Dispatches - dates 03/08/26 to 09/19/26

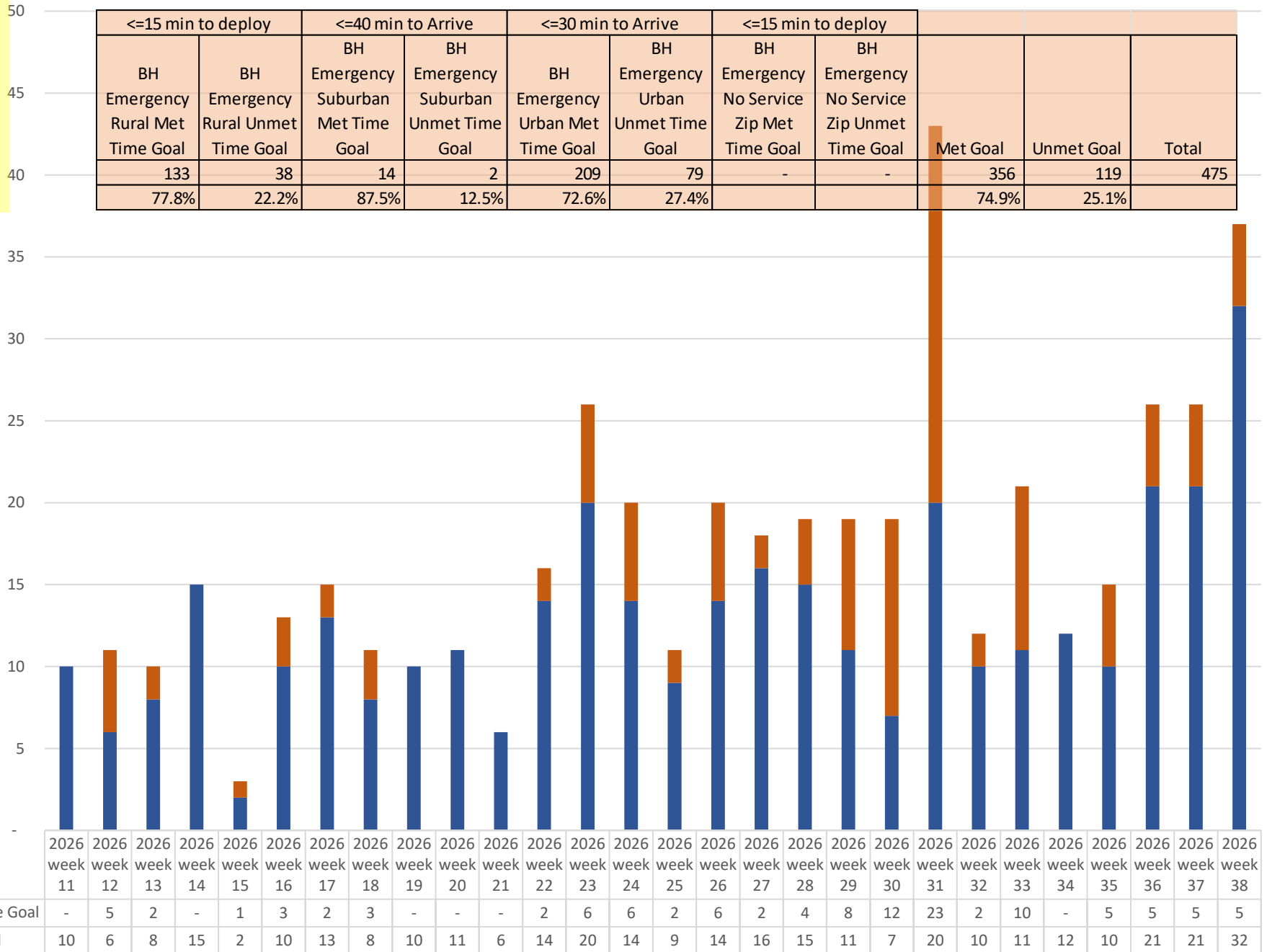


dispatch resulting in other outcome	74	69	64	75	78	72	74	77	86	75	73	85	68	67	71	85	64	92	81	67	88	80	74	74	88	83	83	103
dispatch resulting in detention	32	35	36	35	38	49	44	43	43	39	37	31	35	30	29	42	31	35	32	43	35	36	36	51	41	36	38	27

*Telehealth
Endorsed Team
Services not
included (No
requirement
for Response
time)
Telehealth
Episodes this
Period left off
this graph: 35

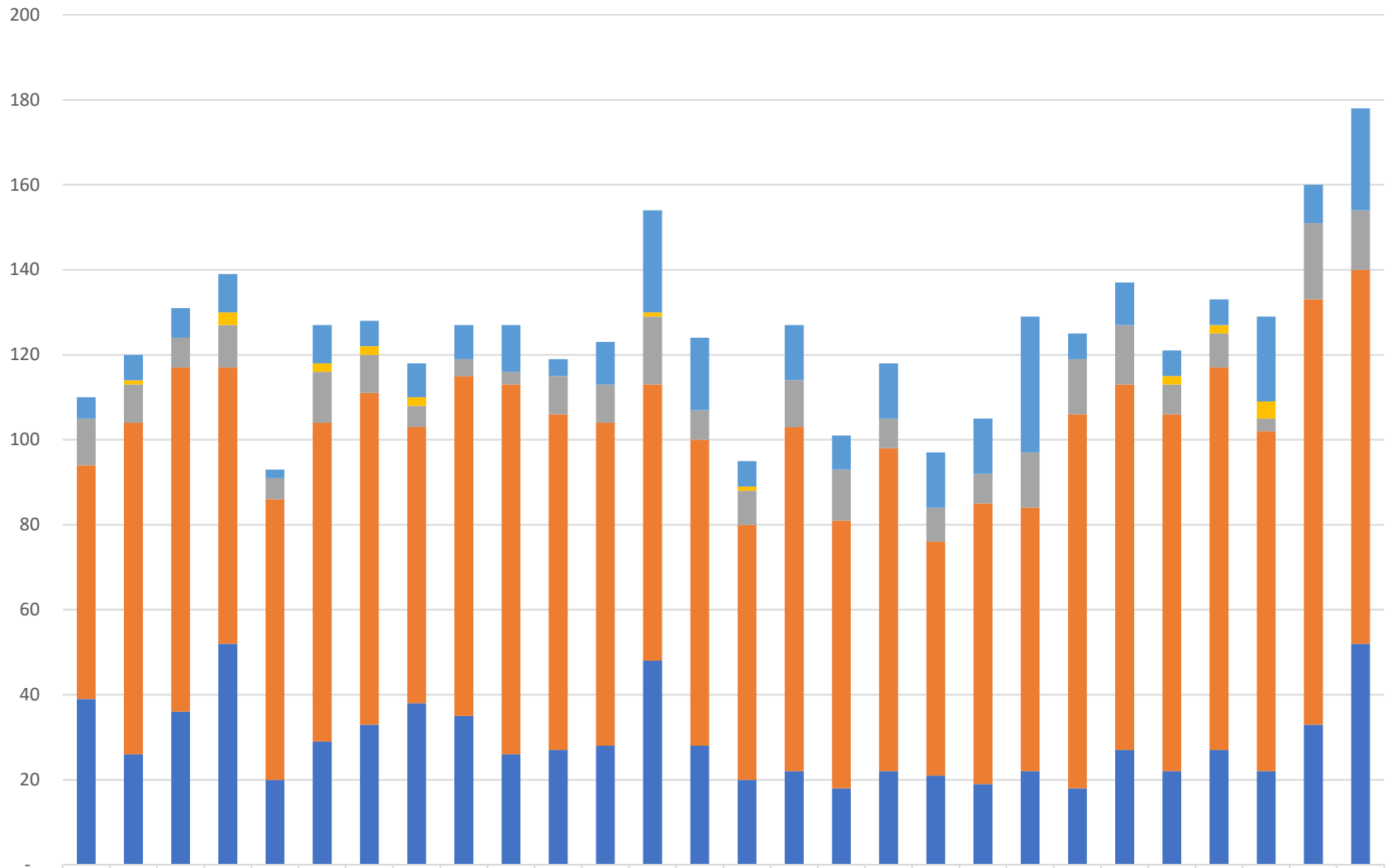
Endorsed Team BH Emergency Episodes (Linked to H2011 Crisis services with ET and UB mod) from 03/08/26 to 09/19/26

Count of Mobile Response BH Emergency Episodes



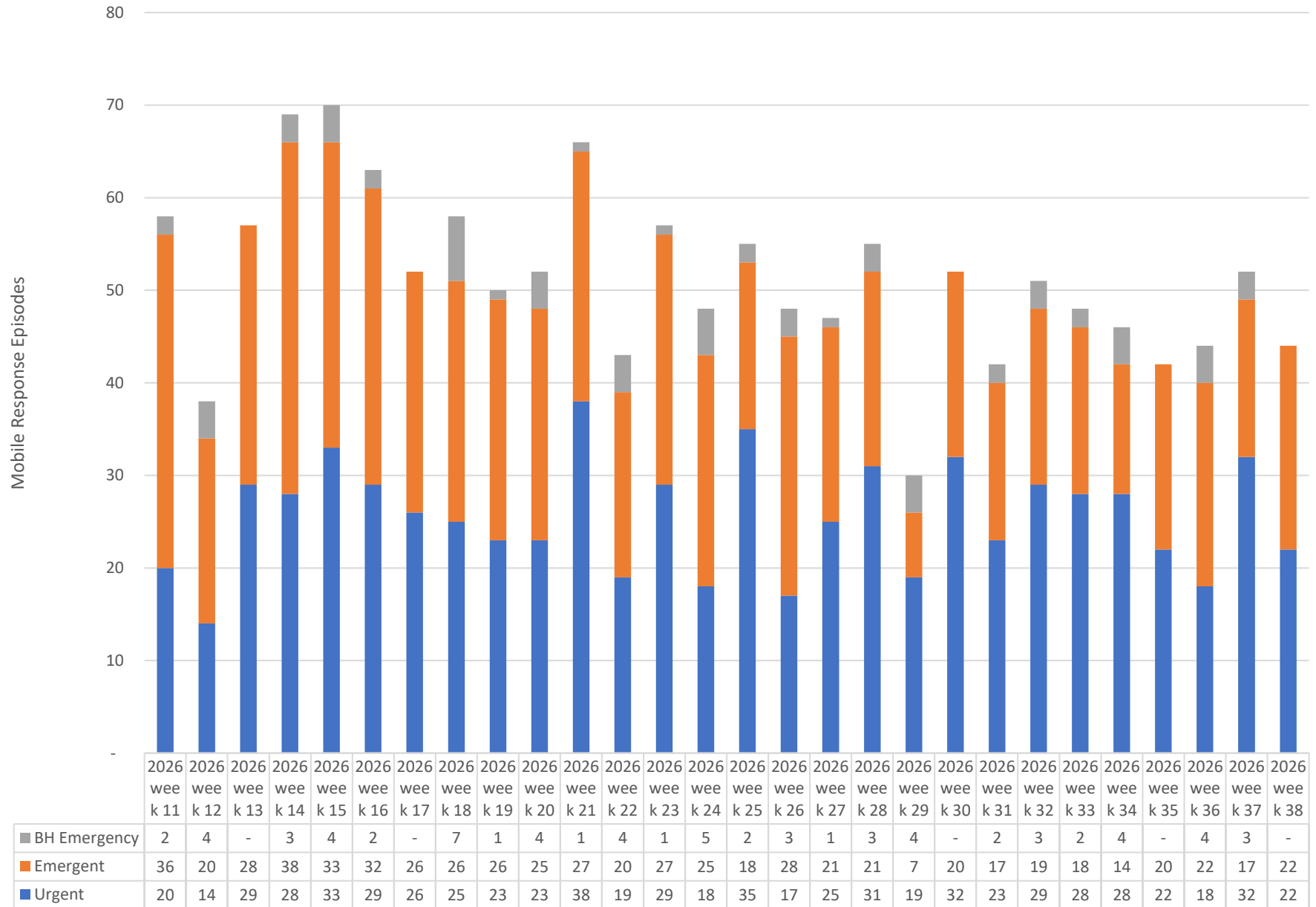
Mobile Response Episodes (Telehealth Not included) from 03/08/26 to 09/19/26

Mobile Response Episodes

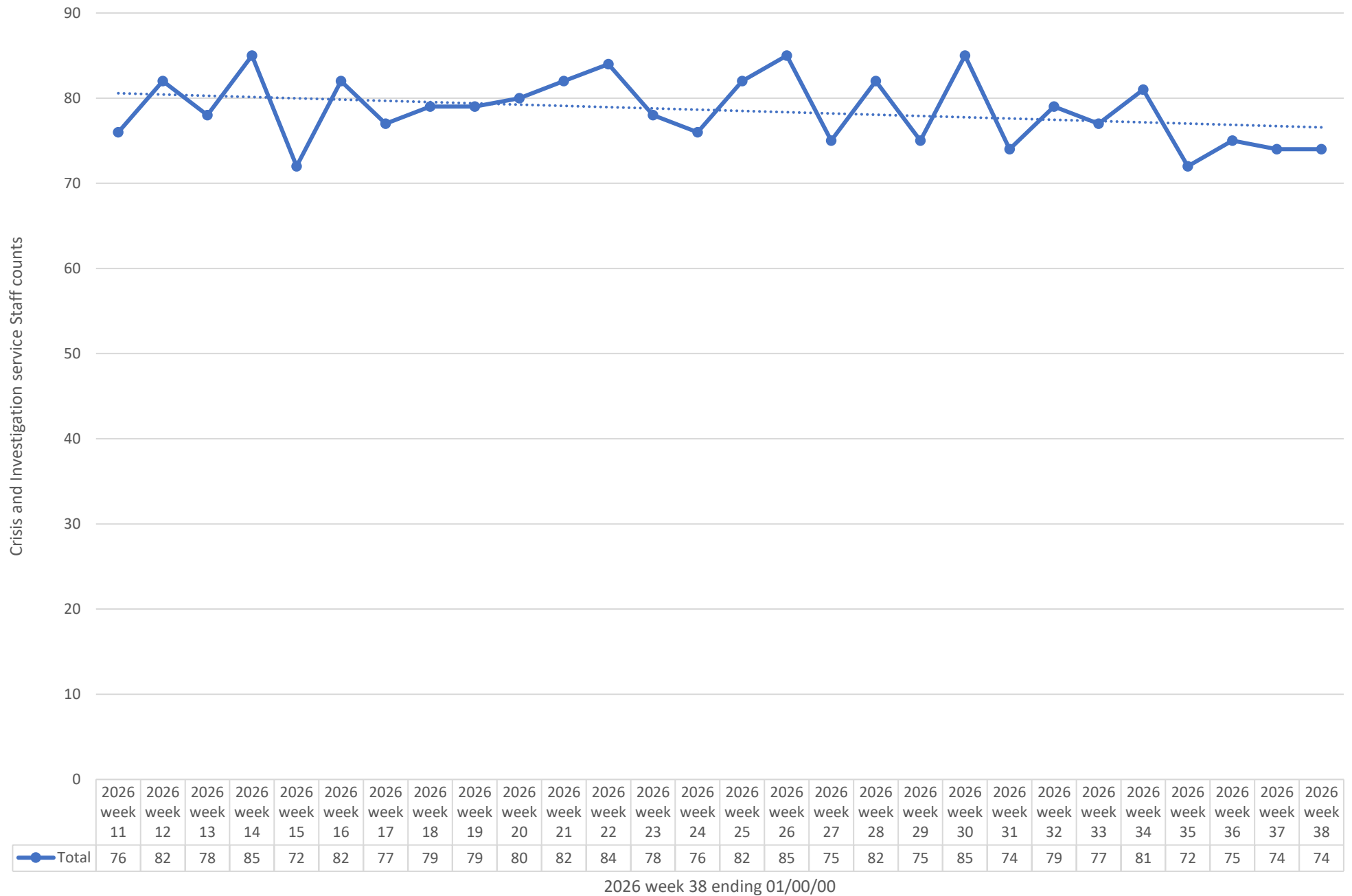


	2026 week 11	2026 week 12	2026 week 13	2026 week 14	2026 week 15	2026 week 16	2026 week 17	2026 week 18	2026 week 19	2026 week 20	2026 week 21	2026 week 22	2026 week 23	2026 week 24	2026 week 25	2026 week 26	2026 week 27	2026 week 28	2026 week 29	2026 week 30	2026 week 31	2026 week 32	2026 week 33	2026 week 34	2026 week 35	2026 week 36	2026 week 37	2026 week 38
BH Emergency No Service Zip	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
BH Emergency Urban	5	6	7	9	2	9	6	8	8	11	4	10	24	17	6	13	8	13	13	13	32	6	10	6	6	20	9	24
BH Emergency Suburban	-	1	-	3	-	2	2	2	-	-	-	-	1	-	1	-	-	-	-	-	-	-	-	2	2	4	-	-
BH Emergency Rural	11	9	7	10	5	12	9	5	4	3	9	9	16	7	8	11	12	7	8	7	13	13	14	7	8	3	18	14
Emergent	55	78	81	65	66	75	78	65	80	87	79	76	65	72	60	81	63	76	55	66	62	88	86	84	90	80	100	88
Urgent	39	26	36	52	20	29	33	38	35	26	27	28	48	28	20	22	18	22	21	19	22	18	27	22	27	22	33	52

Telehealth Mobile Response Episodes Only from 03/08/26 to 09/19/26

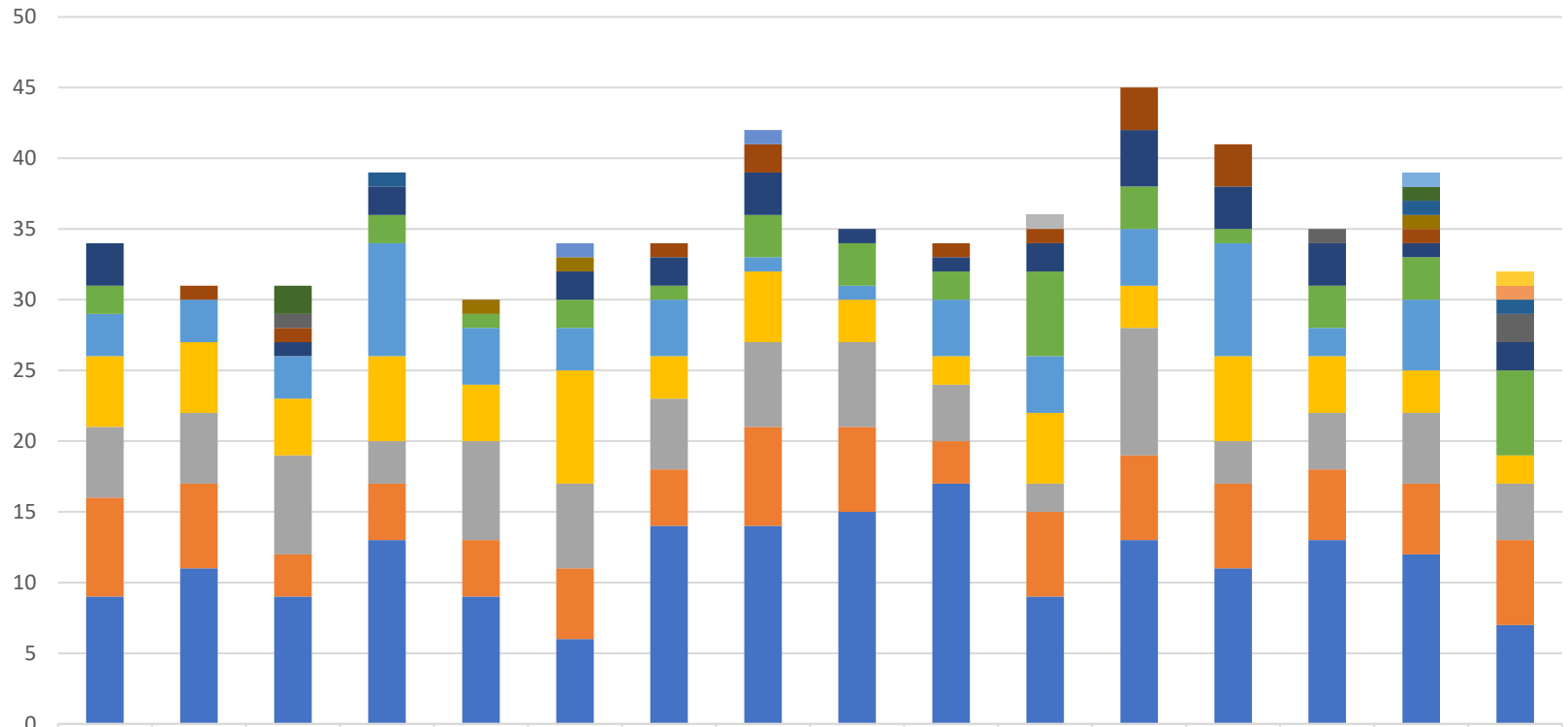


Weekly Staff Count - Staff providing Crisis or Investigation services 03/08/26 to 09/19/26



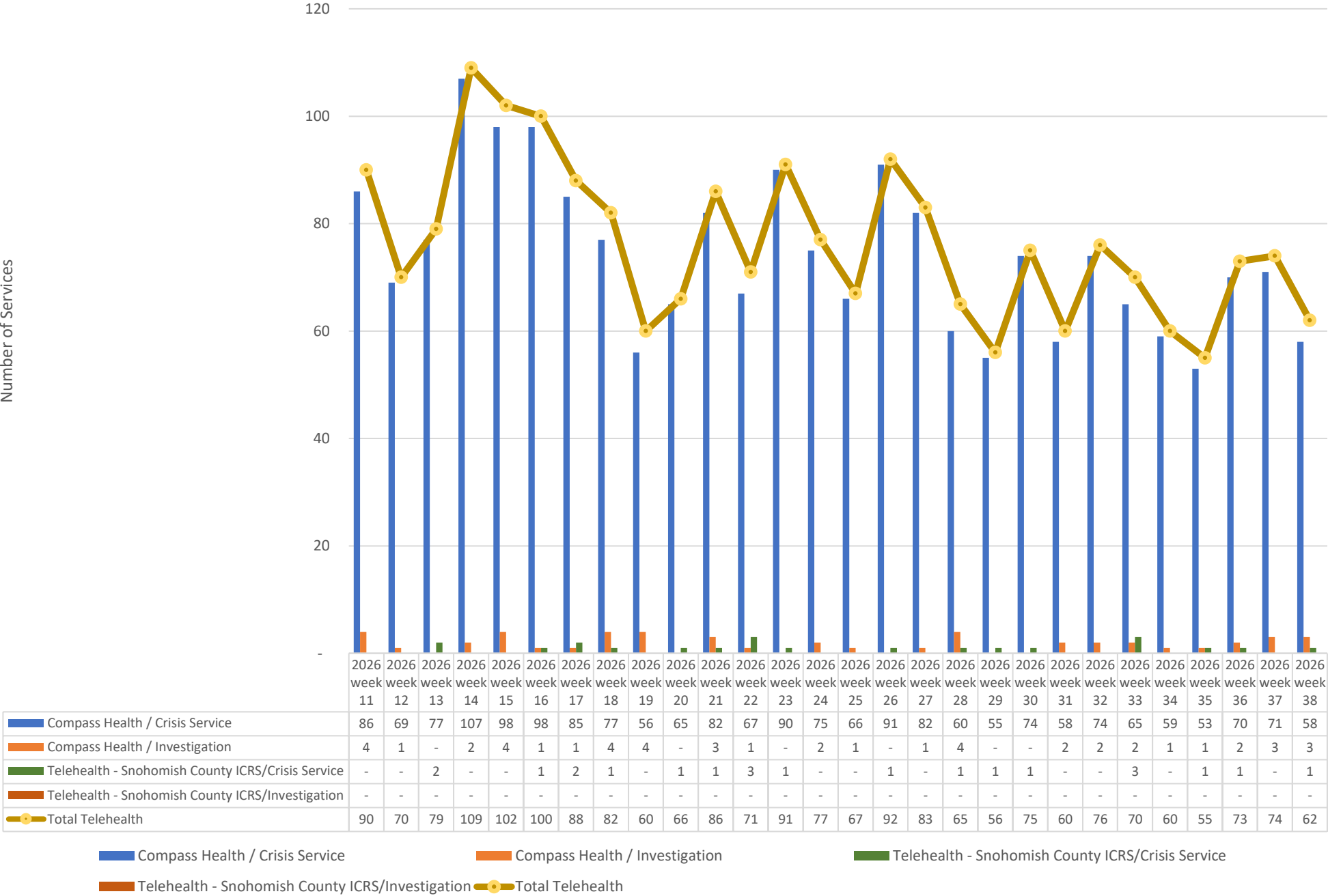
Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low

Count of hospital placement locations
in the dispatch record

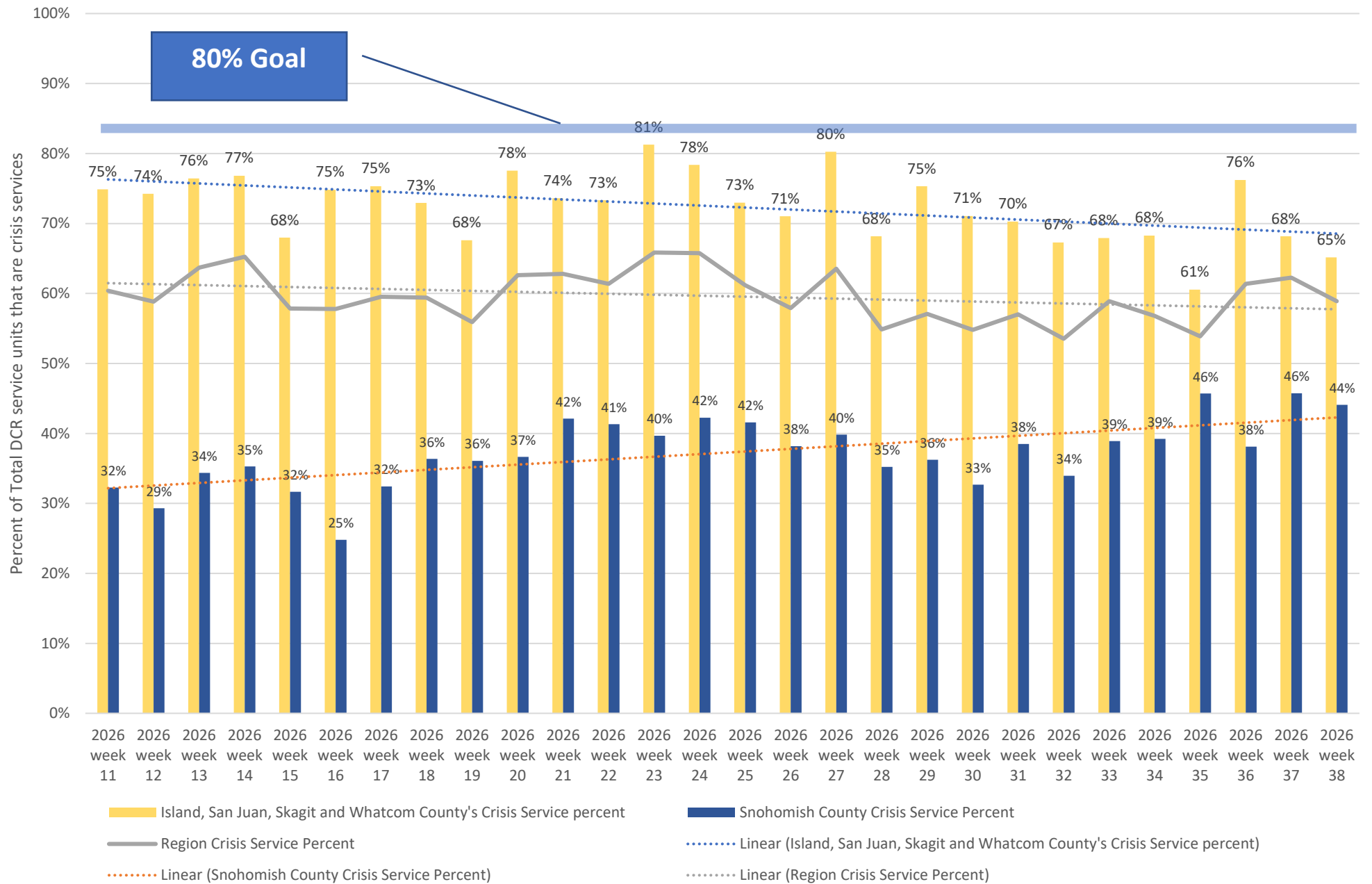


Swedish Mill Creek																
Telecare Mental Health Serv Of WA																
ST JOSEPH MEDICAL CENTER																
SWEDISH MEDICAL CENTER CHERRY HILL																
Valley Cities Counseling And Consultation						1		1								
South Sound Vest Thurston			2												1	
Multicare Behavioral Health Inpatient Services - Auburn				1											1	1
Mukilteo					1	1									1	
THURSTON/MASON EandT FACILITY			1											1		2
ABHS Chehalis		1	1				1	2		1	1	3	3		1	
BHC Fairfax Hospital INC	3		1	2		2	2	3	1	1	2	4	3	3	1	2
Telecare North Sound Evaluation and Treatment	2			2	1	2	1	3	3	2	6	3	1	3	3	6
Skagit Valley Hospital	3	3	3	8	4	3	4	1	1	4	4	4	8	2	5	
SWEDISH EDMONDS	5	5	4	6	4	8	3	5	3	2	5	3	6	4	3	2
SMOKEY POINT BEHAVIORAL HOSPITAL	5	5	7	3	7	6	5	6	6	4	2	9	3	4	5	4
Peacehealth Bellingham	7	6	3	4	4	5	4	7	6	3	6	6	6	5	5	6
Providence Everett	9	11	9	13	9	6	14	14	15	17	9	13	11	13	12	7

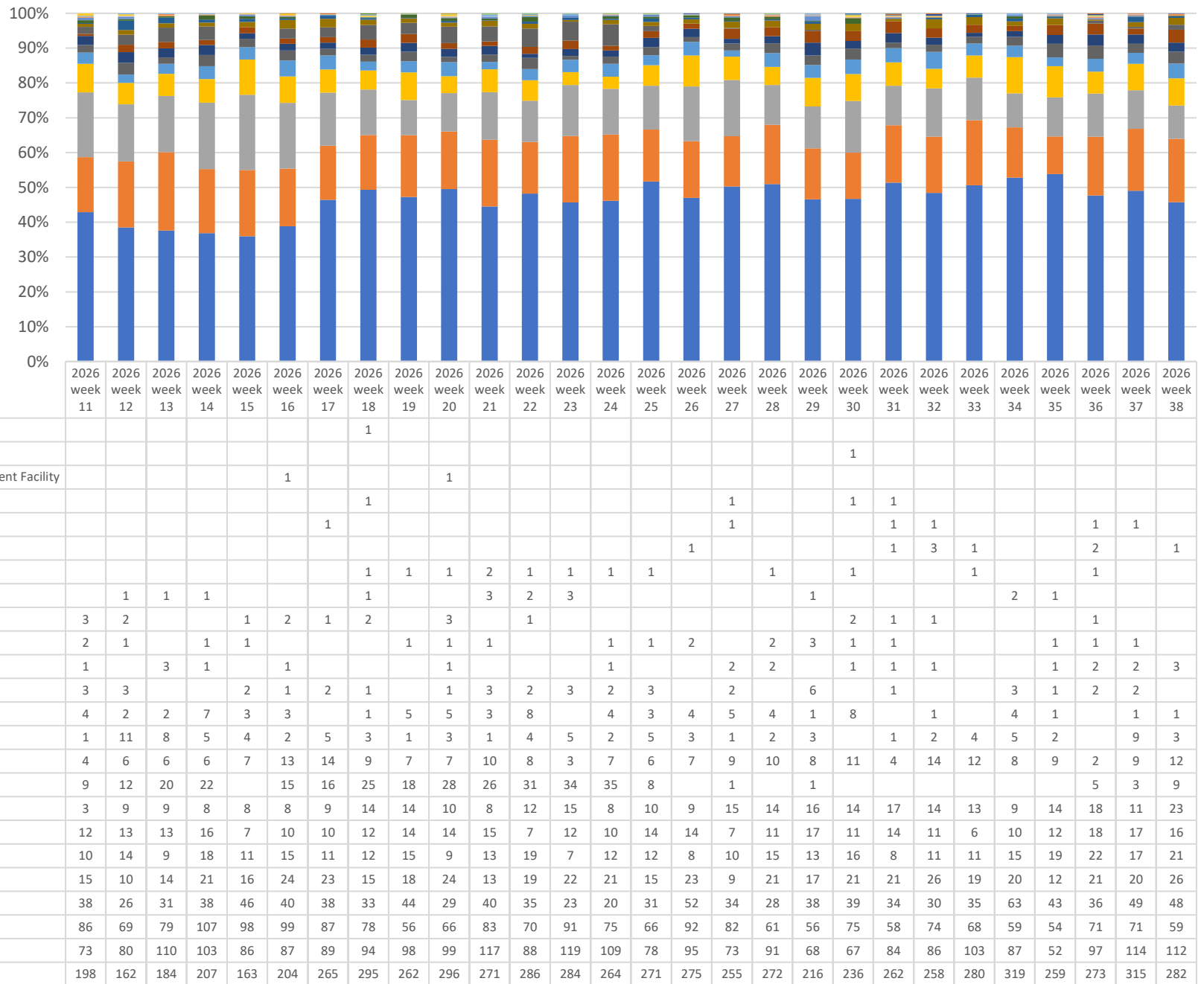
Telehealth only, crisis and investigation services from 03/08/26 to 09/19/26



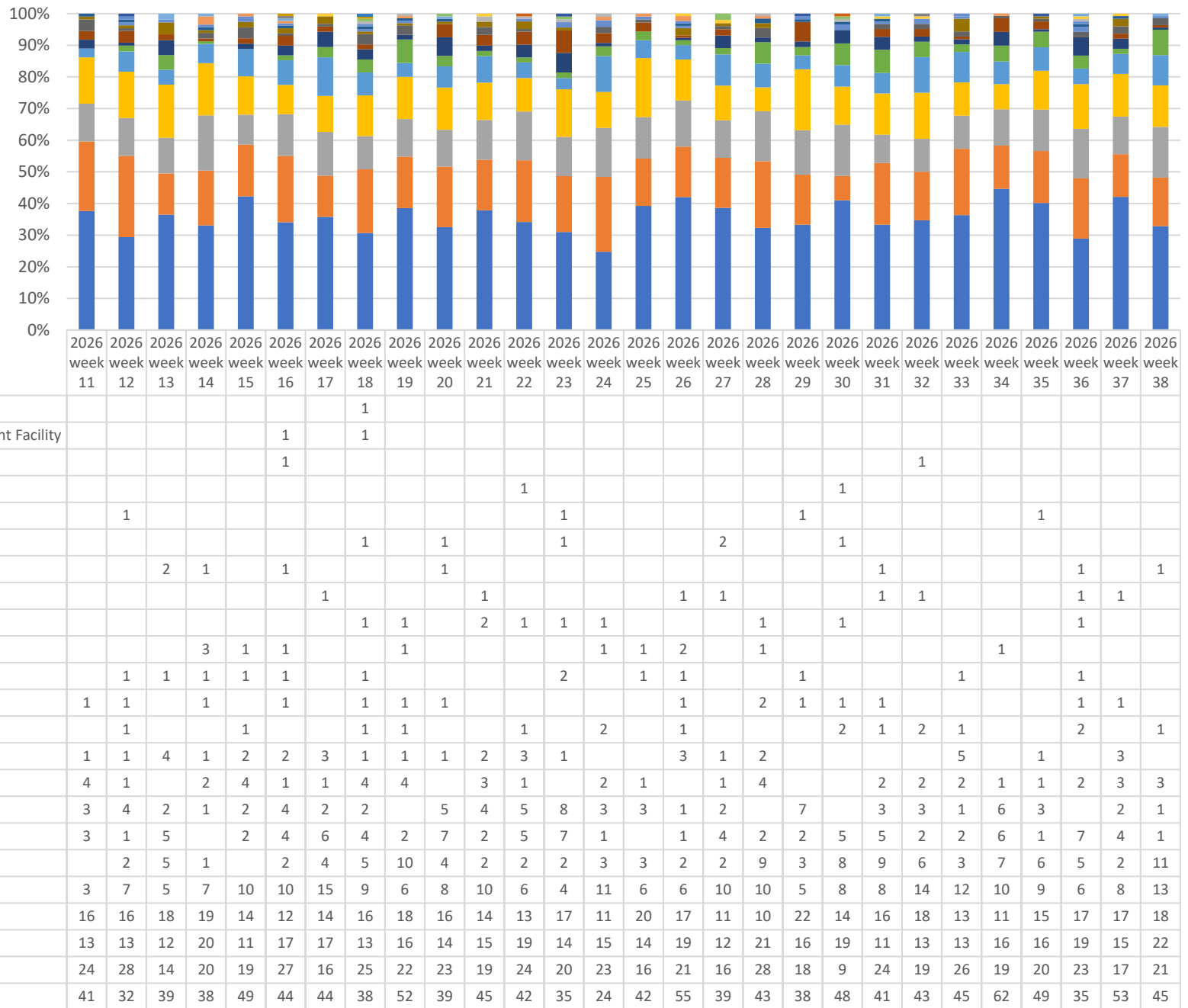
Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units - dates 03/08/26 to 09/19/26



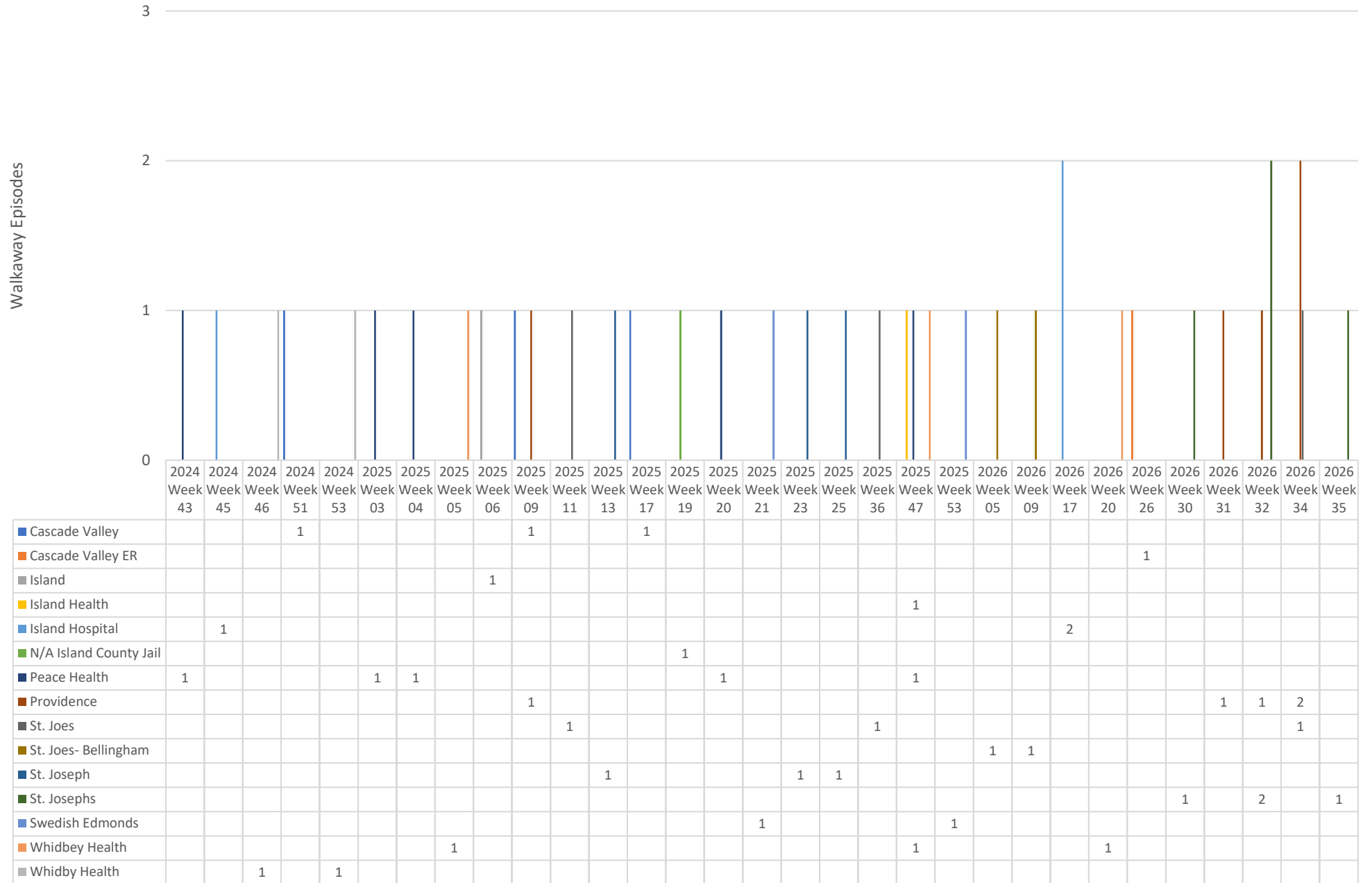
Place of Service -Crisis Services, percent of total by week



Place of Service -Investigations, percent of total by week



North Sound BH ASO Walkaway Chart 03/08/26 to 09/19/26



Fellow Board Members-

Per the interlocal agreement governing the BHASO, it is the Board of Directors has the obligation and authority to supervise the Director in the execution of the work of the organization. Per 5.3.5 of the Interlocal... "the Board of Directors shall hire, give authority to, evaluate, give direction to and terminate the BHASO's administrator and employees (collectively "NS BH-ASO Administrator")..." A key component of this directive is that we evaluate the Director and use that information to guide our decisions.

As Chair, I have engaged with the Executive Director to discuss how this process has been accomplished in the past and it appears that the organization has not had a standard historical approach. I have similarly had discussions with the Executive Director regarding specific items related to wage, performance outcomes and other meaningful items related to the Board/Director relationship. Based on those interactions, I would like to propose that the Board take a more structured approach to this process so that there is clarity on *how* and *when* items of this nature will be handled to give certainty to both the Board and ED that communication and expectations are clear, concise and certain, now and into the future. I have requested that a discussion of this be scheduled for Executive Session at the upcoming meeting under RCW 42.30.110 (g) *To evaluate the qualifications of an applicant for public employment or to review the performance of a public employee*. This session will give us a chance to discuss specific performance items with the ED related to her employment. Following the Executive Session, the board may opt to take action or provide direction as it sees fit. An opportunity for that will be built into the general agenda.

Should any board members have questions related to this, I am happy to discuss ahead of the meeting as needed.

Thank you,

Justin Paulsen

justinp@sanjuancountywa.gov

360-948-5968

